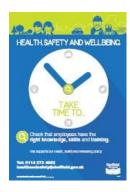
# Sheffield City Council

# Health, Safety and Wellbeing Policy











# "Take Time for Health, Safety and Wellbeing"

**Dore Primary School** 

(governors approved February 2024)

This policy includes our Statement of Intent, our organisational structure of responsibilities and the methods by which we will achieve a safe working environment for Staff, pupils, visitors and other users of our site







#### Guidance

Under the **Health and Safety at Work Act 1974**, every organisation that employs five or more people must have a written Health and Safety Policy. It is important that individual

sites have their own site specific policy so that roles and responsibilities are clearly understood.

Your Health and Safety Policy will state your intention to work safely and should be a useful tool to help you achieve its objectives.

This booklet will allow you to produce a policy that is tailored to the way you work. Please remember that the list of health and safety issues shown in this document is not exhaustive; add any others that are relevant to your work and the premises.

This policy should also cross-refer to any other relevant supporting documentation that may be available in your School

## **Making the Policy Work**

Everyone working in your School, from the Headteacher / Senior Manager to new members of staff has their own role and responsibilities. Involve people that work with you so that everyone understands their responsibilities and can act on them. It is a legal requirement to communicate your safety policy to all employees.

#### **Communication and Consultation**

There is a legal obligation placed upon the employer to consult with appointed representatives on health and safety issues. If there is no formally appointed representative you still must have procedures in place to consult with staff on health and safety matters. This can be done either by consulting with employees as individuals or through a representative who has been elected by all staff on site. Any elected health and safety representative is entitled to reasonable time off, with pay, to enable them to carry out their role.

You will already have adequate procedures in place for consulting with staff; these may include a formal health and safety committee (comprising of Trade Union and Management representatives), putting health and safety as an agenda item at formal staff meetings, team meetings, discussions during performance management, appraisals and one to one's etc. Where arrangements are already in place, these should be reviewed to ensure that they remain fit for purpose. Where no formal arrangements exist, you should ensure that appropriate means for consulting with staff are put into place.

# **Help and Advice**

Advice on any health and safety matter can be obtained through the Health and Safety Team on 0114 2734082 or via email healthandsafety@sheffield.gov.uk

This is the Health and Safety Policy of:	
Name of School:	
Dore Primary School	

Address: Dore Primary School Furniss Avenue Sheffield S17 3QP

# **Policy Statement**

The Headteacher, Governors and staff at our School are committed to providing high standards of health and safety for all users of the School.

As a school, our educational priorities aim to:-

- encourage all pupils to achieve their full academic and social potential;
- provide pupils with the skills and experience which will ensure that the widest possible range of choices are open to them in their future lives;
- provide a sense of community in which individuals feel valued and are actively encouraged to value, respect and help others;
- create an atmosphere in which students enjoy and take pride in their achievements.

These educational and social priorities can only be fully realised within a physical environment that is both a safe and healthy place to work. This in turn can only be brought about by the dedicated co-operation of all within the school. Health and safety at this school is an area where Governors, the Headteacher, staff, safety representatives and parents share common objectives.

It is vital that we all understand each other's duties, functions and responsibilities as well as our own because it is only by the co-operation and teamwork of everyone involved that health and safety objectives in school can be achieved.

# Our Health, Safety & Wellbeing Objectives

To successfully implement its statement of intent of "Taking Time" for Health, Safety & Wellbeing – our School will:-

- a) Provide and maintain a safe and healthy environment for all
- b) Ensure individual acceptance of health, safety and wellbeing as an integral part of all work activities
- c) Ensure that employees, pupils, visitors and others are provided with the necessary information, instruction, training and supervision to enable them to carry out their health, safety and wellbeing responsibilities
- d) Engage employees in health, safety and wellbeing matters to ensure understanding and compliance
- e) Fulfil, as a minimum, its statutory and common law duty of care
- f) Apply sensible and proportionate risk management practices to health and safety matters
- g) Aim to be in the upper quartile, both Regionally and Nationally for fewer accidents / incidents and less occupational ill health
- h) Ensure that a positive health, safety, and wellbeing culture is in place. A positive culture has three key elements:
  - working practices and rules for effectively controlling hazards
  - A positive attitude towards risk management and compliance with the control processes
  - The capacity to learn from accidents, near misses and safety performance indicators and bring about continual improvement.

This safety policy	will be regula	rly reviewed	d and upo	dated
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	Position: Site Manager
	Date: 6/12/23
	Date for Review: December 2024
Re	sponsibilities
1	Overall responsibility for the management of health and safety in our School is that of
	Lynnette Glossop (Headteacher)
2	Responsibility for the following areas is that of
Ar	ea of Work: Safeguarding
Na	ame: Jason Fletcher
Ar	rea of Work Buildings and Estates
Na	ame: Richard Abbott
Ar	rea of Work Educational Visits
Na	ame: Jason Fletcher

Area of Work
Name:
Area of Work
Name:

#### Notes

In this section you should identify and allocate the specific roles and functions to appropriate members of the school management team and faculty heads with competence in specific areas (e.g. Science, D & T, PE, Food Technology, Educational Visits, and Premises Management etc)

# **General Responsibilities**

#### The Governors will "Take Time" to:

- Ensure that adequate funding is provided from the school budget to enable the school to be organised and run in a safe and healthy manner.
- Deal with any health and safety problems brought to them by the Head Teacher, staff or parents, through their termly meetings or any emergency meetings, which may be called due to unforeseen circumstances.
- Ensure that the Councils Health, Safety & Wellbeing Policy is brought to the attention of all staff and implemented in school.
- Help prepare, implement and monitor a "site-specific" health and safety policy
- Confirm compliance with Statutory and Local Authority policies and procedures and monitor health and safety management within school
- Ensure that appropriate risk assessments have been carried out
- Ensure that all members of staff receive appropriate information, instruction and training.
- Ensure that the Headteacher has an appropriate workload in support of a reasonable work/life balance
- Ensure adequate consultation takes place to allow everyone to contribute to safe working. This will be done in the following way:

- Ensure an open culture of responsibility within the governing board.
- Allow time within governing board meetings for concerns to be raised.
- Ensure all governors have access to relevant policies.
- . Delegate a named governor to be responsible for H&S.

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# The Headteacher will "Take Time" to:

Headteachers have delegated responsibility for the day to day management of health, safety and wellbeing on their school site. They will Take Time to make sure that:

- Proportionate attention is given to health, safety and wellbeing and performance is monitored and reviewed periodically
- Significant risk are identifies, assessed, managed and monitored effectively
- Attend Health and Safety training courses as appropriate
- Employees have the right knowledge, skills and training to work without risk to their health, safety or wellbeing
- Employees understand and take ownership of any delegated responsibilities
- There are effective means of communication and consultation with Partners e.g. PFI providers, employees and/or their representatives and Trade Unions
- Share / communicate this Health, Safety & Wellbeing Policy with all staff
- Ensure adequate consultation and communication takes place to allow everyone to contribute to safe working. This will be done in the following way:-

- Provide reminders at Morning Briefings and through PDMs
- Share key emails
- Key reminders/ discussions at SLT Meetings
- Ensuring that all policies are uploaded onto School Bus and read by the necessary members of staff.

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## All Staff Members will "Take Time" to:

- Ensure that they are fully aware of their roles and responsibilities, co-operate with the schools policies and procedures and follow any guidance, policies and procedures issued by the Health, Safety & Wellbeing Team.
- Ensure that safe working practices are adopted at all times and comply with the findings/other outcomes of risk assessments, whether in school, on school business or on educational visits.
- Attend health and safety training courses as appropriate.
- Undertake relevant risk assessments and share findings and preventative measures with all appropriate stakeholders.
- Bring to the attention of the Headteacher information about accidents, near misses, dangerous equipment or situations which may occur whilst in school or on educational visits.
- Report to the Headteacher any problems that they feel that they cannot deal with themselves.
- Take responsibility to do what they can to take care of themselves, their colleagues, pupils and visitors. In particular employees should co-operate with the health and safety policy of their employer.

# **School Health and Safety Representative**

The Governing Body and Headteacher recognise the role of Safety Representatives. Safety Representatives will be allowed appropriate paid time off to enable them to fulfil their duties.

We communicate and consult with safety representatives on a regular basis about health and safety matters and offer facilities to enable them to investigate workplace accidents, employee complaints and to carry out periodic health and safety inspections.

Name	Trade Union
	NEU

# **General Arrangements to Keep People Safe**

## 1 Risk Assessment

Risk Assessments are a legal requirement mainly under the **Management of Health and Safety at Work Regulations 1999**, although most health and safety legislation requires a risk assessment approach.

All of our Risk Assessments are recorded. We use the Generic Risk Assessment booklets as a starting point but, where there are no generic assessments we carry out our own assessments using the blank assessment form which can be found in the Health Safety and Risk area of 365 Sharepoint). Risks are assessed periodically (usually on an annual basis), following an accident, on the introduction of any new process/equipment and also any change in circumstances.

We share the findings of our risk assessments with all members of staff

Risk assessments are usually kept:

Document	Location
Fire Risk Assessment	Reception - Main office and staff share
Generic Premises Risk Assessment	Staff share
Foundation Stage Risk Assessment	Staff share
Educational Visits Risk Assessments	Staff share
Hazardous Substances Risk	
Assessments	Building Managers Office

Task / activity based Risk	
Assessments	Staff share

Shown below are the name(s) of the staff assisting with the assessment process as well as details on when they will be carried out and our updating systems.

The following people assist with the assessment process for their individual area of work:

Name	Area of responsibility	
Richard Abbott	Fire Risk Assessment	
Richard Abbott/Jason Fletcher	Generic Risk Assessment	
Richard Abbott/Jason Fletcher	Foundation Stage Risk Assessment	
Richard Abbott	Hazardous Substance Risk Assessment	
Responsible staff member	Task/Activity based risk assessment	

**NB** It is the Headteachers responsibility to ensure that risk assessments are carried out. However the Headteacher may delegate the function or request the assistance of competent staff in carrying out a risk assessment.

#### 2 Fire

An outbreak of fire in a school can be extremely serious. The **Regulatory Reform (Fire Safety) Order 2005** makes it a legal requirement for each building to have an up to date fire risk assessment. Our Fire Risk assessment identifies all sources of heat with the potential to cause fire e.g. gas heaters, Bunsen burners, cookers etc. and it also consider the storage of combustible materials.

When our school requires painting, only paints providing a flame retardant surface will be used in high risk areas (assembly halls, means of escape, staircases, areas where there is an added fire risk etc).

Ongoing monitoring is carried out to ensure that combustible materials (liquids, solids or gases) do not come into contact with sources of heat.

Internal fire doors are kept closed to stop fire spreading. Hydraulic door closers are checked regularly and maintained as necessary to ensure correct operation (damage to these closers is very common in schools).

All documentation relating to fire safety is kept:

Document	Location
Fire Risk Assessment (including	
Arson Assessment)	Reception main office and staff share
Fire Precautions Log Book	Reception main office

Fire Safety Training Records	Reception main office

The following people have a role to play in ensuring fire safety issues are adequately dealt with

Name	Responsible for:
Richard Abbott	Named Responsible Person
Richard Abbott	Ensuring there is a current fire risk assessment in place and a process for reviewing / updating on a regular basis
	Inducting new members of staff and supply /
Richard Abbott/ their line manager	agency staff, contractors etc
	Making sure that staff receive regular refresher
Richard Abbott/Line manager	training
Lynnette Glossop/Richard Abbott	Making sure relevant information is shared with other users of the premises such as lettings, breakfast and after school clubs etc
	Ensuring regular fire drills are carried out and
Lynnette Glossop/Richard Abbott	recorded
	Keeping the Fire Precautions Log Book up to date
Richard Abbott	

# 3 Permission to Work

The Permission to Work process is in place at this school for all work that is intrusive to the fabric of the building. The following people have responsibilities:

Name	Responsible for:	
Richard Abbott	Ensuring that the T & FM Team is informed at the planning stage of any work that is <b>intrusive</b> to the fabric of the building	
Richard Abbott	Inducting new members of staff in the process	
Richard Abbott	Ensuring that all <b>non-intrusive</b> work is risk assessed	
Richard Abbott	Keeping an up to date log of all <b>non-intrusive</b> work	

The following people have attended training in the permission to work scheme

Name	Date of Training:	
Richard Abbott	June 2018	

# 4 Asbestos

Asbestos is a naturally occurring mineral that has been used for many years in the construction of buildings and in many products. It was used mainly because of its fire proofing and insulation qualities.

We have got an Asbestos Management survey on site and this has been shared with all members of staff. All staff are aware that as long as the asbestos is in good condition and is not disturbed or damaged there is no risk to individuals. However, if it becomes damaged or disturbed, it can become a danger to health as asbestos fibres can become released into the atmosphere and therefore people can inhale the fibres.

All documentation relating to asbestos is kept:

Document	Location
Asbestos Register	Reception - Main office
Asbestos management survey and	
risk assessment	Reception - Main office - staff share
Asbestos survey review	
documentation	Reception - Main office

NB. The location of the register is important, as it must be readily available to all who need to consult and sign it.

Name	Responsible for:	
Lynnette Glossop	Overall responsibility as Named Duty Holder	
Richard Abbott	Bringing the asbestos register to the attention of anyone likely to disturb asbestos fibres in the course of daily routines or proposing to plan or carry out work. e.g. other school / site staff, surveyors, contractors, computer technicians, visitors, helpers etc	
Richard Abbott	Advising the Assets team at the concept stage of work via the Permission to Work scheme	
Richard Abbott	Making sure more detailed surveys (covering the full scope of works) are in place for invasive work e.g. wiring, refurbishment, plumbing, demolition etc.	
Richard Abbott / SCC	Regularly reviewing the condition of asbestos material and recording the findings	
Richard Abbott / SCC	Regularly reviewing asbestos risk assessments and recording findings	
Richard Abbott / SCC	Making sure that floor plan changes are recorded and updated	

The following people have attended Asbestos training

Name	Date of Training:
Richard Abbott	June 2018

#### 5. Legionella Risk Management

Legionnaires' disease is a type of pneumonia. It is an uncommon, but serious disease.

People can catch Legionnaires disease by inhaling small droplets of water suspended in the air which contain the Legionella bacterium.

Legionnaires' disease does not spread from person to person.

We have had a full Legionella audit of the school which has been shared with all members of staff. Key members of staff have a role to play in ensuring that the findings of the audit are actioned and making sure that regular monitoring is carried out on site

Document	Location	
Legionella Survey	Building Managers Office - staff share	
Legionella Log Book	Building Managers Office	

The following people have a role to play in ensuring the procedure in place for managing Legionella issues:

Name	Responsible for:	
Lynnette Glossop	Overall responsibility as Named Duty Holder	
Richard Abbott	Ensuring that the recommendations of the	
	Legionella risk assessment are carried out	
Richard Abbott	Ensuring that the Legionella risk assessment is	
	reviewed on a regular basis	
Richard Abbott	Ensuring that all activities identified in the	
	maintenance programme are carried out and	
	recorded	
Richard Abbott	Keeping the Log Book up to date	

The following people have attended Legionella training

Name	Date of Training:	
Richard Abbott	June 2018	

#### 6 Accidents

Even in a safety conscious school, accidents may still occur. This is how we deal with them.

All accidents involving staff, pupils or visitors will be recorded and investigated, as appropriate to find out what happened and how any similar incident can be avoided. Copies of accident report forms are sent to the <a href="Health, Safety & Wellbeing Team">Health, Safety & Wellbeing Team</a>.

In line with Forest School qualificati

Document	Location
Accident Report Forms	First aid room
RIDDOR report forms	Online

The following people have responsibilities for:

Responsible for:	
Recording all accidents to staff / pupils	
Ensuring that accidents are investigated and that major accidents, which are reportable to the Health and Safety Executive (under the RIDDOR regulations), are reported to the Health, Safety & Wellbeing Team immediately	
Ensuring risk assessments are reviewed in light of lessons learned	
Periodically reviewing accident reports to identify trends	
Reporting serious incidents / accidents to Governors	

## 7 First Aid

This school will follow the statutory requirement for first aid equipment and provide suitably trained first aid staff. Where there are young children on site i.e. Nursery's / Breakfast and after school clubs, key members of staff hold an additional paediatric first aid certificate. NB There is sufficient paediatric first aiders to ensure cover on all off site activities involving young children.

Our school risk assessment identifies the actual number of first aiders required.

(As a rough guide the recommendation is 1 first aider for every 100 people on site. This is usually made up of 2 fully qualified first aiders, with the remainder holding the 1 day emergency first aid certificate)

The following people hold a relevant first aid qualification.

Name	Date of Qualification	Level of qualification i.e. full/ emergency / paediatric
		FULL QUALIFICATION, FIRST AID AT
Sue Dalley	Mar-22	WORK
Lisa Williams	Oct-20	PAEDIATRIC FIRST AID
Naomi Denno	Nov-20	PAEDIATRIC FIRST AID
Tajinder Sahota	Dec-20	PAEDIATRIC FIRST AID
Kathryn Hardy	Mar-22	PAEDIATRIC FIRST AID
Lorren Henstock	Mar-22	PAEDIATRIC FIRST AID
Cheryl Moizer	Apr-21	PAEDIATRIC FIRST AID
Matt Smith	Mar-22	PAEDIATRIC FIRST AID

The following people have responsibilities for:

Name	Responsible for:
Jason Fletcher	Ensuring that a risk assessment is in place to determine the appropriate level of first aid cover throughout the whole of the school day (including off site activities)
	Keeping records of First Aid Qualifications and
Lynnette Glossop/ Jason Fletcher	ensuring these are re validated
	Ensuring First Aid boxes are checked and
Karen Breen & Class Teachers	restocked on a regular basis

#### 8 <u>Electricity</u>

Electricity has the potential to cause serious harm, or even death and is treated as a priority with regard to maintenance and repair. The **Electricity at Work Regulations 1989** requires that all electrical systems and appliances are periodically inspected and maintained.

The visual checking, maintenance and repair of portable and transportable electrical equipment is the responsibility of the school.

Fixed installations i.e. sockets, light fittings and general wiring throughout the school will be tested at least every five years by a competent electrician. (This is carried out automatically for those that subscribe to the **T & FM Servicing Package**).

Document	Location

Inventory of Portable appliances	Fire safety log book - reception main entrance
PAT testing Certificate	Fire safety log book - reception main entrance
Fixed installation test certificate	Fire safety log book - reception main entrance

The following people have responsibilities for:

Name	Responsible for:
Richard Abbott	Visually checking portable electrical appliances
Richard Abbott / SCC	Arranging the testing of portable appliances
	Ensuring the five yearly checks are carried out on
Richard Abbott	the fixed installation
Richard Abbott	Arranging repairs / remedial work
	Showing key members of staff how to isolate the
Richard Abbott	electrical supply in an emergency situation

## 9 Gas

Under the **Gas (Installation and Use) Regulations 1994**, there is a requirement for all gas appliances (central heating boilers, gas water heaters etc) to be checked, serviced and maintained by a competent (Gas Safe) contractor on an annual basis.

Document	Location
Gas Servicing Certificates	Fire safety log book - reception main entrance

The following people have responsibilities for:

Name	Responsible for:
	Arranging the testing and maintenance of gas
Richard Abbott	boilers
Richard Abbott	Arranging repairs / remedial work
	Ensuring any work to gas boilers are carried out by
Richard Abbott	a competent contractor (Gas safe)
Richard Abbott	Showing key members of staff how to isolate the
	gas supply when it is not in use or in an
	emergency situation

## 10 Substances

The **Control of Substances Hazardous to Health Regulations** requires an assessment to be made of the work processes that involve the use of substances that are hazardous to health.

At our school we ensure that all substances that fall within the COSHH regulations are kept to a minimum and are stored safely and securely out of reach of children. Hazard

data sheets are available for all substances and a documented risk assessment is available for all work processes

Document	Location
Hazardous substances inventory i.e. cleaning/janitorial substances, science chemicals, glues and paints for art etc	Building Managers Office (Schools) Cleaning cupboard (Norse) Main kitchen (Taylor Shaw)
Hazard Data Sheets	As above
Documented risk assessments	As above

The following people have responsibilities for:

Name	Responsible for:
Richard Abbott, Taylor Shaw, Norse	Keeping the inventory up to date
Richard Abbott, Taylor Shaw, Norse	Ensuring hazard data sheets are available
	Making sure that risk assessments are
Richard Abbott, Taylor Shaw, Norse	documented
	Making sure Personal Protective Equipment
Richard Abbott, Taylor Shaw, Norse	(where necessary) is provided and worn
	Training staff in the safe use and handling of
Richard Abbott, Taylor Shaw, Norse	substances
Richard Abbott, Taylor Shaw, Norse	Disposing of surplus substances safely

### 11 Educational Visits and Off-site Activities

The school complies with Local Authority guidance on educational visits. Plans for all off site visits are reported to the Governors on a regular basis. Specific approval is given by Governors for all residential visits and visits abroad. We currently use the EVOLVE on line approval system.

We have a named Educational Visits co-ordinator who has received the appropriate Local Authority training and is responsible for:

- ~ Supporting the Headteacher when approving educational visits
- ~ Assessing the competency of leaders and other adults on the visit
- ~ Ensuring that all members of staff receive induction training in the schools process for educational visits
- ~ Helping and supporting members of staff with the planning of educational visits including help with risk assessments

Document	Location
Educational Visits Documentation	EVOLVE

Educational Visits Generic Risk	
Assessments	EVOLVE

The following people have responsibilities for:

Name	Responsible for:
Jason Fletcher	Educational Visits Co-ordinator
Jason Fletcher	Reporting Educational Visits to Governors
Jason Fletcher	Ensuring staff receive induction training in educational visits
Jason Fletcher	Ensuring post visit evaluation is completed

The following people have attended EVC training and also EVOLVE training

Name	Date / Type of Training:
Jason Fletcher	January 2018 - EVOLVE
Lynnette Glossop	

## 12 <u>Medical Needs</u>

There is no legal obligation requiring school staff to administer medication. However, this school recognises that children with medical needs have the same right of admission to a school setting as other children.

There is a clearly documented policy in place in school for dealing with medication and medical needs of children and this has been communicated to all staff. Some members of staff have received specific training to enable them to administer medication.

Document	Location
Medicines Policy	The School Bus & Staff Shared
Pupils individual care plans	First Aid Room
Consent Forms	At the back of the Administering Medicines Policy

The following people can administer medicines and have received relevant training

Name	Date of Training	Type of training i.e. use of epi-pen
All First Aiders are Epipen Trained		
W:\StaffShare\Admin\redoreprimaryschool	pilepsytraining )1.09.2020	Seizure management and administration of buccal midazolam

## 13 <u>Curriculum Safety</u>

All teachers are aware of and familiar with the need to carry out risk assessment in their own area of work. They must ensure that they are aware of the risks which might arise from the tools, equipment, materials and processes that they plan for children to use.

All guidance material from CLEAPSS (Consortium of Local Education Authorities for the Provision of Science Services), DATA (Design and Technology Association) and Safe Practice in School Sport & Physical Education will be available for staff.

The Governors and Headteacher have responsibility for making sure that staff are competent and attend training as appropriate

Document	Location
CLEAPSS	N/A
Safe Practice in School Sport & PE	Staff Shared
DATA	N/A

The following people have responsibilities for:

Name	Responsible for:
Jason Fletcher with ALL teachers	Ensuring risk assessments are in place for all tasks / activities

The following people have attended training

Name	Date of Training	Type of training i.e. Woodworking machines; Radiation Protection Supervisor, Trampoline Coaching etc
Jason Fletcher	September 2018	Forest Schools - Level 3
Lisa Williams	September 2018	Forest Schools
Richard France	September 2018	Forest Schools - Level 3
Lisa Wells	January 2020	Forest Schools - Level 3

## 14 Work Experience

The Schools Work Experience Co-ordinators will ensure that there is clear communication and co-ordination between placement providers, students and parents. All work experience placements will be vetted by a competent person and the co-ordinator will

ensure that specific risk assessments have been carried out. They will also carry out onsite monitoring of placements

Document	Location
Safety on Work Experience	N/A
Risk Assessments	N/A

The following people have responsibilities for:

Name	Responsible for:
N/A	Work Experience Co-Coordinator
N/A	Ensuring work experience placements have been vetted
N/A	Making sure risk assessments are available and have been shared with students / parents
N/A	Carrying out monitoring visits during work experience placements
N/A	

# 15 Staff Wellbeing and Stress

The health and wellbeing of all members of our staff is considered as part of the schools risk assessment process. All members of staff have the opportunity to contribute to the schools stress risk assessment. This is reviewed periodically and the findings shared with staff.

Document	Location
Stress Risk Assessment	SLT
Information relating to Employee Assistance Programme	Heather Clarke notifies all staff at regular intervals throughout the school year with the details

## 16 Monitor and Review

Measuring health and safety performance is important as we need to know how effectively we are controlling risk in our school. The arrangements that have been put into place will be monitored and reviewed on a regular basis to ensure that they remain effective. Monitoring will include checking that where responsibilities are delegated that individuals clearly understand their roles and responsibilities. Management information (which includes both active and reactive data) will also be considered to improve performance.

## **Useful Contacts**

Health and Safety Team - Contact details: 0114 2734082 or healthandsafety@sheffield.gov.uk

Transport & Facilities Management Team - Contact details: 0114 2735621 PFMContactCentre@sheffield.gov.uk

Insurance & Risk Team – Contact details: 0114 2053915 Risk@sheffield.gov.uk